AGENDA ITEM: New Destiny Leadership Charter School – Request for a Temporary Suspension of Operation

Issue

New Destiny Leadership Charter School, a charter school operated by New Destiny Leadership Charter School was unable to open for the 2012-2013 school year. The charter holder has requested a suspension of the school's operation pursuant to the Board Policy Regarding <u>Temporary Suspension of</u> <u>Charter School Operation</u>. The charter holder's submission, located in Appendix A, did address all of the required items indicated in the Board's policy.

Background

New Destiny Leadership Charter School, a non-profit corporation, entered into a charter contract with the Board on April 1, 2009 to operate one school site – New Destiny Leadership Charter School, serving grades K-6. A request for temporary suspension was received by Board staff on August 8, 2012. According to the charter representative, the suspension of the charter impacted thirty-five students. Parents of enrolled students were notified and withdrawal forms for each student were sent on July 17, 2012.

Communication between staff, the charter holder, and Arizona Department of Education staff is summarized below. Full documentation is located in Appendix B.

- August 8, 2012
 - The charter holder sent a letter to staff to provide notice that though they paid their rent on time, the owner of the building that housed the school experienced some financial problems and the bank foreclosed on the property. The charter holder requested a good cause suspension at this time.
- August 10, 2012
 - Staff provided the charter holder with a link to the Board's Temporary Suspension Policy.
 - Staff requested additional information regarding outstanding requirements for considering a suspension request including:
 - a plan to resume operation of the school, with the target date a facility will be secured, as well as the target number of student interest forms that will have been collected by that date to support the cost of the facility.
 - A demonstration of compliance with the Arizona Corporation Commission (ACC). As of this date, they were not in good standing with the ACC for failing to submit an annual report timely.
 - a description of the state and federal revenues received to date and the impact of suspension on these revenues, as well as documentation of repayment of State equalization funds already received for FY 2013.
 - A demonstration of compliance with Grants Management by submitting required completion reports for each project with a report due.

- September 7, 2012
 - School finance at the Arizona Department of Education (ADE) emailed Board staff that the ADE had received an equalization payment refund from the charter holder.
- September 21, 2012
 - The charter holder faxed documentation of repayment of state equalization funds already received for FY 2013.
 - \circ $\;$ The charter holder demonstrated proof of compliance with the ACC.
 - Board staff emailed an additional request for information still not submitted.
- October 1, 2012
 - The charter holder provided a plan to resume operation of the school.
- October 3, 2012
 - Board staff notified charter representatives of charter holders that had not submitted an engagement letter for the FY2012 audit, including New Destiny Leadership Charter School.
- November 6, 2012
 - Board staff again notified the charter representative for New Destiny Leadership Charter School that an engagement letter had not been submitted.
- November 12, 2012
 - Board staff confirmed that an engagement letter had not been submitted.
- November 16, 2012
 - Board staff approved an engagement letter for New Destiny Leadership Charter School's FY2012 audit. The engagement letter indicated that the audit firm expects to begin its audit on or around November 19 and complete the audit no later than January 15, 2013.

Compliance

At the time of this report, New Destiny Leadership Charter School had not timely submitted the FY2012 annual financial report and the FY2012 annual audit.

Academic Performance

The academic performance of the school during the FY2012 school year, as based upon the Board's academic framework, is represented in the dashboard below:

Academic Performance Rating FY 2012

Charter Holder: New Destiny Leadership Charter School Entity ID 90166

Charter School: New Destiny Leadership Charter School Entity ID 90167, Grades K-6

1. Growth											
Small School Elementary		1a. 9	SGP	1b. SGP Bo	ottom 25%						
	School					1					
School	Year	Math	Read	Math	Read						
	2011-										
New Destiny	2012	NR	NR	NR	NR						
Points Assigned		0	0	0	0						
Weighting		12.5	12.5	12.5	12.5						
2. Proficiency						_					
Concell Colored Florence to an					nposite						
Small School Elementary	School	2a. Percer	nt Passing	School Co	mparison	2c. Subg	roup ELL	2c. Subg	roup FRL	2c. Subgr	OUP SPED
School	Year	Math	Read	Math	Read	Math	Read	Math	Read	Math	Read
301001	2011-	matri	neau	Iviatii	neau	Width	neau	Math	neau	Width	neau
New Destiny	2012	46	69	-1.9	-0.1	N/A	N/A	46	69	N/A	N/A
Points Assigned		50	75	50	50	0	0	75	75	0	0
Weighting		7.5	7.5	7.5	7.5	0	0	7.5	7.5	0	0
3. State Accountability & Overall Rating											
			4a				_				_
Small School Elementary		3a. State Accountabil					Ov	erall Rating		Point Range	
	School							ande Standar		s or - to 80	

GradRat

NR

Additional information regarding the Academic Framework can be found at http://asbcs.az.gov/userfiles/file/October%202012/Academic%20Performance%20Framework%20and%20Guidance.pdf

Grade

0

5

Year

2011-

2012

11/19/2012

or = to 89

< 89, but > o

to 63

< 63, b to 39

Board Options

School

New Destiny

Weighting

Points Assigned

- The Board may approve the request for a temporary suspension of operation for the 2012-2013 school year for New Destiny Leadership Charter School operating New Destiny Leadership Charter School. The following language is provided for consideration: I move to approve the request for a temporary suspension of operation for the 2012-2013 school year for New Destiny Leadership Charter School operating New Destiny Leadership Charter School with the requirement that ,by January 1, 2013, New Destiny Leadership Charter School will submit:
- A start-up and 3-year operating budget for the identified minimum number of students needed to sustain its operations.
- A description of the target population to be served, and
- An advertising and promotion plan to reach the enrollment level described in the budgets.
- 2. The Board may deny the request for a Temporary Suspension of Operation to the charter held by New Destiny Leadership Charter School. Staff recommends the following language for consideration: I move, based on the information contained in the Board materials and

presented today, that the Board deny the request for a Temporary Suspension of Operation to the charter held by New Destiny Leadership Charter School for the reasons that:

- The charter holder failed to provide a comprehensive program of instruction as required by the charter contract.
- Failed to timely submit the FY2012 annual financial audit in accordance with A.R.S. § 15-183(E)(6).
- Failed to timely submit the annual financial report in accordance with A.R.S. § 15-183(E)(6).
- Further, the Board directs staff to work with the charter holder on the terms of a surrender agreement to be considered by the Board at the next regularly scheduled meeting. If such an agreement cannot be reached, staff will provide the Board with documentation to consider a Notice of Intent to Revoke the charter at a future Board meeting.

APPENDIX A

Internal Policy Regarding Temporary Suspension of Charter School Operation

Requests for temporary suspension must be submitted to the Board's Staff in writing prior to the data on which the requested suspension will begin. In addition, requests must indicate the following items:

1. The length of suspension requested;

New Destiny Leadership Charter School is requesting a twelve (12) month suspension.

2. The reason for the suspension;

Though the charter holder leased a facility and was current on payments but the facility went into foreclosure.

3. The school sites or grades for which the suspension is requested;

The suspension is requested for grades K-6.

4. The number of student impacted by the suspension;

Thirty-five (35) students were impacted by the suspension. Families were notified in July that the school would not be opening.

5. A description of the state and federal revenues received to date and the impact of suspension on these revenues;

The charter holder received \$16,677.00 in state equalization funds. The funds were repaid and documented as received by the Arizona Department of Education, School Finance, on August 31, 2012.

6. A plan to resume operation of the charter school, including any efforts that will be undertaken to remedy the reason for the suspension request;

- 1. The target date for securing a new facility is May 1, 2013.
- 2. The target number of student forms to be collected is thirty (30).
- 3. The general plan for recruiting students:
 - Flyers and mail-outs
 - Make contact with parents at childcare facilities
 - Attend preschool and childcare facility promotions to make contact with parents
 - Host school open house events
 - Have a table at neighborhood events
 - Door to door contact in the neighborhood of the school
- 7. Detailed measures with a timeline that will be taken by the charter school operator to alleviate any disruption to students and parents that may be cause by the suspension, including parental notification procedures and efforts to assist parents in locating alternative public schools for their children.

New Destiny Leadership Charter School notified parents/guardians and provided withdrawal forms for each student on July 17, 2012.

Board staff will prepare information to be presented to the Board that includes the items listed above as well as the following:

 \circ $\,$ $\,$ The status of compliance with all applicable federal, State and local laws, and with all of the terms of the charter.

- The academic standing as defined by federal and state laws (e.g. A.R.S. § 15-241).
- A statement regarding the impact on students in the current and continuing school year.

APPENDIX B

RECEIVE

August 7, 2012

AUG 08 2012

Mrs. DeAnna Rowe, Executive Director Arizona State Board for Charter Schools 1616 W Adams Street Suite 170 Phoenix, Arizona 85009

Dear Mrs. Rowe,

New Destiny Leadership Charter School Inc.:

Request For Good Cause Suspension

For many reasons this is a very difficult letter to write. It is with great disappointment that I inform you that New Destiny Leadership Charter School will not open its doors for the 2012-2013 school year. We paid our monthly lease payments to the owner, but the owner experienced some financial problems and the bank foreclosed on the property. We attempted to identify another location in the South Phoenix area, but unfortunately ran short of time.

New Destiny parents were notified and withdrawal forms for each student were sent July 17, 2012.

New Destiny was a Performing School 2009-2010, 2010-2011 school years. No label was given this year.

Our plan is to secure a facility early 2013 but no later than May of 2013 and spend the year advertising and marketing the school. We would like to serve in a community similar to the one that we were in. New Destiny students made progress in academics as well as character development and behavior.

New Destiny Leadership Charter School has all that it needs to be an academically progressive school that offers a nurturing environment, and also a academically rigorous environment where our students can thrive.

Respectfully submitted,

Barbard

Dr. Barbara J. Tinsley Charter Holder

From:	Martha Morgan
Sent:	Friday, August 10, 2012 3:31 PM
To:	newdestinybjt@hotmail.com
Subject:	New Destiny Leadership Charter School suspension request
Importance:	High

Dear Dr. Tinsley,

DeAnna asked me to work with you regarding your request for a one-year suspension of New Destiny Leadership Charter School's operations. She provided me with notes from when you met with her in early August. Her notes included an identification of information you must provide to our office before the suspension can be considered by the Board. I am providing a link to the Board's policy on Temporary Suspension of Charter School Operations that may be helpful. <u>http://www.asbcs.az.gov/pdf/Board%20Policies/TemporarySuspension-InternalPolicy.pdf</u>

In reviewing the request letter you submitted and was received by our office on August 8, 2012, some of the required information has been included. However, there are still several outstanding requirements that need to be submitted and/or completed:

- Provide a plan to resume operation of the charter school. The plan should include the target date a facility will be secured (which was mentioned in your request) as well as the target number of student interest forms that will have been collected by that date to support the cost of the facility.
- Demonstrate compliance with the Arizona Corporation Commission (ACC). At this time, the charter holder is not in good standing with the ACC for failing to submit the 2012 Annual Report which was due on May 3, 2012.
- Provide a description of the state and federal revenues received to date and the impact of suspension on these
 revenues. Provide documentation of repayment of State equalization aid already received for
 FY2013. Demonstrate compliance with Grants Management by submitting required completion reports for each
 project with a report due.

The Board will consider New Destiny Leadership Charter School's suspension request at its September meeting, provided the required information has been submitted in time for processing.

Please feel free to call me if you have questions about the information contained in this email communication.

Thank you, Martha

Martha Morgan, Ed. S. Director of Charter Accountability Arizona State Board for Charter Schools 1616 W. Adams St., Ste. 170 Phoenix, AZ 85007 602.364.3083 http://asbcs.az.gov

Working to improve public education in Arizona by sponsoring charter schools that provide quality educational choices.

From: Sent: To: Cc: Subject: Bianca Ulibarri Friday, September 07, 2012 8:35 AM Liu, Xin Martha Morgan RE: New Destiny 07-85-55

Xin,

New Destiny Leadership Charter School is currently in the process of requesting a suspension of their operations for fiscal year 2013.

Once the final outcome has been made I will notify you.

Bianca Ulibarri, Constituent Services Specialist Arizona State Board for Charter Schools

From: Liu, Xin [mailto:Xin.Liu@azed.gov]
Sent: Thursday, September 06, 2012 10:57 AM
To: Bianca Ulibarri
Cc: Andrea Leder; Axe, Barbara
Subject: FW: New Destiny 07-85-55

Bianca,

We received the CHAR equalization refund from this charter. Are they officially closed? If so, would you please forward us the official notice?

Thanks,

Xin Liu

Fiscal Operation Manager Arizona Department of Education, School Finance p: 602-364-2262 F: 602-542-3099 e: <u>Xin.Liu@azed.gov</u>

From: Andrea Leder [mailto:Andrea.Leder@asbcs.az.gov] Sent: Thursday, August 23, 2012 9:53 AM To: Axe, Barbara Subject: RE: New Destiny 07-85-55

Hi Barbara,

We have received notice that the school would not be operating this year and that they intend to request a suspension of their operations for fiscal year 2013. The Board expects the school to pay back funds received for this year.

I hope this helps. If you have any other questions, please let me know.

Thanks, Andre

Andrea Leder Arizona State Board for Charter Schools 1616 W. Adams Street, Suite 170 Phoenix, AZ 85007 P.O. Box 18328 Phoenix, AZ 85009 Phone: (602) 364-3106 Fax: (602) 364-3089 http://asbcs.az.gov

From: Axe, Barbara [mailto:Barbara.Axe@azed.gov] Sent: Thursday, August 23, 2012 9:09 AM To: Andrea Leder Subject: New Destiny 07-85-55

Hi Andrea,

Monika Fuller told one of our account analysts this morning that they had zeroed out their ADM because they are not eligible for funding per the Charter Board. They weren't on the non fundable list and they did receive a payment last month. Are they not eligible?

Thanks. Barbara

Barbara Axe Financíal Analyst School Finance, ADE 602-542-8248



"In the middle of difficulty lies opportunity." Albert Einstein



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Fax Cover Sheet

Number of pages 5 (including cover page)

То:
Name Dr. M. Morgan
Company
Telephone 662-364-3089

Fax _____

Comments _____

Date September 21, 2012

Fror	n:				
Name _	D.	B.J	ins	ley	

Company _____

Telephone 480-963-2353

7 90363 00711

Fax - Local Send

7 90363 00714

Fax - Domestic Send



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SEP 21 2012



Arizona Corporation Commission Electronic Filing Document Information



10:42 PM

CONGRATULATIONS!

- Please print a copy of this E-filed document and keep for your records until an approved annual report is posted to the official Commission database.
- Thank you for E-filing!

	Document Information	
	Your Order Number is: 803140	
Annual Report: A12		
Due Date: 05/03/2012		
Fee: 10.00		
Penalty: 0.00		
Reinstatement: 0.00		
Expedite:		· · · · · · · · · · · · · · · · · · ·

	Corpor	rate Information	
	File Nu	mber: -1377609-5	
Corpora	ation Name: NEW DE	STINY LEADERSHIP C	HARTER SCHOOL
Corporation Address	2708 N KAREN DR		
Corporation Address	A		
Corporation Address			
City: CHANDLER	State: ARIZONA	Zip-Code: 85224	County: MARICOPA
	State of D	omicile: ARIZONA	
Se	condary address: For	eign Corporations <u>Mus</u>	Complete
Address:			
Address:			
Address:			
City:	State:	Zip-Code:	County:

Business Phone:

Character of Business: EDUCATIONAL

	Statutory Agent Inform	nation
	Statutory Agent: BARBARA J	TINSLEY
Agent Mailing Address: 2	708 N KAREN DR	
Agent Mailing Address:		
Agent Mailing Address:		
City: CHANDLER State: ARIZONA Zip-Code: 85224		
Agent I	hysical Address, If Different fro	m Mailing Address.
Physical Address:		
Physical Address:		
Physical Address:		
City:	State: ARIZONA	Zip-Code:

Corporate Officer Information			
BARBARA J TINSLEY			
PRESIDENT			
2708 N. KAREN DRIVE			
CHANDLER, AZ 85224			
Date of Taking Office:	06/01/2007		

Corporate Director Information			
CHARLES H TINSLEY JR			
2708 N. KAREN DRIVE			
CHANDLER, AZ 85224			
Date of Taking Office: 06/	01/2007		

Members

This Corporation Does Not Have Members.

CERTIFICATE OF DISCLOSURE (A.R.S. §§ 10-202(D), 10-3202(D), 10-1622.A.8 & 10-11622.A.7)

Has ANY person who is currently an officer, director, trustee, incorporator, or who, in a for For-Profit corporations controls or holds more than 10% of the issued and outstanding common shares or 10% of any other proprietary, beneficial or membership interest in the corporation been:

1. Convicted of a felony involving a transaction in securities, consumer fraud or antitrust in any state or federal jurisdiction within the seven year period immediately preceding the execution of this certificate? Ariz. Corp. Comm. -- Corporations Division

NÔ

2. Convicted of a felony, the essential elements of which consisted of fraud, misrepresentation, theft by false pretenses or restraint of trade or monopoly in any state or federal jurisdiction within the seven year period immediately preceding execution of this certificate?

NO

3. Subject to an injunction, judgment, decree or permanent order of any state or federal court entered within the seven year period immediately preceding execution of this certificate where such injunction, judgment, decree or permanent order involved the violation of :

(a) fraud of registration provisions of the securities laws of that jurisdiction, or

(b) the consumer fraud laws of that jurisdiction, or

(c) the antitrust or restraint of trade laws of that jurisdiction?

NO

STATEMENT OF BANKRUPTCY OR RECEIVERSHIP (A.R.S. §§ 10-1623 & 10-11623)

A) Has the corporation filed a petition for bankruptcy or appointed a receiver?

NÔ

B) Has any person who is currently an officer, director, trustee or incorporator, or who, in a For-Profit corporation, controls or holds over 20% of the issued and outstanding common shares, or 20% of any other proprietary, beneficial or membership interest in the corporation, served in any such capacity or held a 20% interest in any other corporation on the bankruptcy or receivership of that other corporation?

NO

Online Signature: Signed/executed by

I certify that I am an officer, receiver, or trustee of the corporation who is duly authorized (and is listed in the report's officer section) to submit this report. I declare, under penalty of law, that all corporate income tax returns required by Title 43 of the Arizona Revised Statutes have been filed with the Arizona Department of Revenue. Further, by typing/entering my name I affix my electronic signature acknowledging that this electronic document is submitted in compliance with Arizona Revised Statutes and that this information is true, complete and accurate as of the date the electronic filing is submitted.

Officer Name: BARBARA J TINSLEY

Officer Title : PRESIDENT

<u>Commission Privacy Policy</u>

- STARPAS Main Menu
- <u>A.C.C. Corporations Division Main Page</u>
- Arizona Corporation Commission Home Page

From: Sent: To: Cc: Subject:	Martha Morgan Friday, September 21, 2012 4:15 PM newdestinybjt@hotmail.com Lisa Weisberg suspension request		
Importance:	High		
Tracking:	Recipient newdestinybjt@hotmail.com Lisa Weisberg	Delivery Delivered: 9/21/2012 4:15 PM	Read Read: 9/21/2012 4:51 PM

Hello, Dr. Tinsley,

I received your information today demonstrating compliance with the Arizona Corporation Commission and confirming repayment of state equalization payment to the Arizona Department of Education. I was also able to confirm compliance with Grants Management regarding the submission of completion reports for the grants New Destiny Leadership Charter School was awarded in FY 2012.

I still need your plan for resuming operation of the charter school. Please provide the following information:

- Target date for securing a facility (Currently, you indicate early 2013 but no later than May, 2013).
- Target number of student forms collected by the target date for securing a facility that will support the cost of the facility.
- General plan you have for recruiting students.

You may email the information to me.

Thank you, Martha

Martha Morgan, Ed. S. Director of Charter Accountability Arizona State Board for Charter Schools 1616 W. Adams St., Ste. 170 Phoenix, AZ 85007 602.364.3083 http://asbcs.az.gov

Working to improve public education in Arizona by sponsoring charter schools that provide quality educational choices.

From:	Barbara Tinsley <newdestinybjt@hotmail.com></newdestinybjt@hotmail.com>
Sent:	Monday, October 01, 2012 5:20 PM
То:	Martha Morgan; Barbara Tinsley; Charles Tinsley
Subject:	suspension information

Dr. Martha Morgan, Ed.S Director of Charter Accountability Arizona State Board for Charter Schools 1616 W. Adams Street Ste 170 Phoenix, AZ 85007

Dear Dr. Morgan,

Information you requested:

1. Target Date for securing a facility: We are presently working to secure a facility. Our last date for securing the facility is May 1, 2013.

- 2. Target number of student forms collected: 30
- 3. General plan for recruiting students:

flyers and mailouts make contact with parents at childcare facilities attend preschool and childcare facility promotions to make contact with parents host school open house events have a table at any other neighborhood events door to door contact in the neighborhood of the school

Dr. Barbara Tinsley Executive Director New Destiny Leadership Charter School Inc. P. O. Box 523 Chandler, AZ 85224

From: Sent: To: Subject: Andrea Leder Tuesday, November 13, 2012 7:18 AM Deanna Rowe; Martha Morgan FW: Fiscal Year 2012 Audit

FYI

From: Andrea Leder Sent: Monday, November 12, 2012 7:36 AM To: Barbara Tinsley Subject: RE: Fiscal Year 2012 Audit

Dr. Tinsley,

I did not receive an engagement letter last week. It also doesn't look like I received one (at least by email) over the weekend. The Board meeting is on Monday, November 26th.

If you have any other questions, please let me know.

Thanks, Andrea

From: Barbara Tinsley [newdestinybjt@hotmail.com] Sent: Saturday, November 10, 2012 8:20 AM To: Andrea Leder Subject: RE: Fiscal Year 2012 Audit

Ms. Leder

Good morning. Did you get the engagement letter thursday or friday? When is the Board meeting?

Thank you, Dr. Tinsley

From: <u>Andrea.Leder@asbcs.az.gov</u> To: <u>newdestinybjt@hotmail.com</u> Subject: FW: Fiscal Year 2012 Audit Date: Tue, 6 Nov 2012 13:48:27 +0000

Barbara Tinsley,

I haven't yet received the engagement letter for the fiscal year 2012 audit of New Destiny Leadership Charter School. As you know, the Board uses the engagement letter to grant single audit extensions to the November 15th audit deadline.

As I indicated on October 3rd, if our office does not receive the fiscal year 2012 audit reporting package by the November deadline or has not approved an engagement letter granting a single audit extension, the charter holder will be placed on the Board's November agenda for possible disciplinary action.

If you have any questions, please let me know.

Thanks, Andrea

From: Andrea Leder

Sent: Wednesday, October 03, 2012 1:44 PM

To: 'eireyes@ambassadoracademy.us'; 'rj@arizonacharterschools.org'; 'david.jenkins@siatech.org'; 'kris.mallory@siatech.org'; 'gerry.baumann@siatech.org'; 'mike.hadjiaghai@siatech.org'; 'bill@legacytraditional.org'; 'nancy.hall@imagineschools.com'; 'bneashurschool@yahoo.com'; 'learningfoundation@msn.com'; 'sking@campverdeschools.org'; 'vphelps@cpic-cas.org'; 'john@compasshsgators.org'; 'holcombcpa@gmail.com'; 'evacschool@cox.net'; <u>pepe@luzsocial.com</u>; 'dorelynk@yahoo.com'; 'terril@friendlyhouse.org'; 'raule@friendlyhouse.org'; 'dybarra@harvestprep.com'; 'ypena@azcorrections.gov'; 'philmcneary@msn.com'; 'david.p.roberts@asu.edu'; 'shirley_ettab@yahoo.com'; 'sphana@msn.com'; 'mission332@aol.com'; <u>mbegay73@gmail.com;</u> 'newdestinybjt@hotmail.com'; 'info@nosotrosacademy.org'; 'kovarjr@mindspring.com'; 'MJiles@desertheightsschools.org'; 'gloria.proo@pima.gov'; <u>ahggg@att.net;</u> 'hkressler@thepartnership.us'; <u>trish@eduresources.com;</u> 'cnscms@cnsmontessori.org'; 'Keven.Chester@cnsmontessori.org'; 'arnold.palacios@acehs.org' **Subject:** Fiscal Year 2012 Audit **Importance:** High

Dear Charter Representatives,

Our office has not yet received an engagement letter for your charter's fiscal year 2012 audit. (Please see the attached PDF for additional information.) Even if you plan to submit your fiscal year 2012 audit by the November 15th deadline, please provide our office with a copy of the engagement letter. As you know, the Board uses the engagement letter to grant single audit extensions to the November 15th audit deadline. Please know that if our office does not receive your fiscal year 2012 audit by the November deadline and has not granted your charter a single audit extension, your charter will be placed on the Board's November agenda for possible disciplinary action.

Engagement letters should be emailed to me at Andrea.Leder@asbcs.az.gov.

If you have any questions, please email me or call me at (602) 364-3106.

Thanks, Andrea

Andrea Leder Arizona State Board for Charter Schools 1616 W. Adams Street, Suite 170 Phoenix, AZ 85007 P.O. Box 18328 Phoenix, AZ 85009 Phone: (602) 364-3106 Fax: (602) 364-3089 http://asbcs.az.gov