

Renewal Executive Summary

I. Performance Summary

Area	Acceptable	Not Acceptable
Academic Framework	☒	☐
Financial Framework	☒	☐
Operational Framework	☒	☐

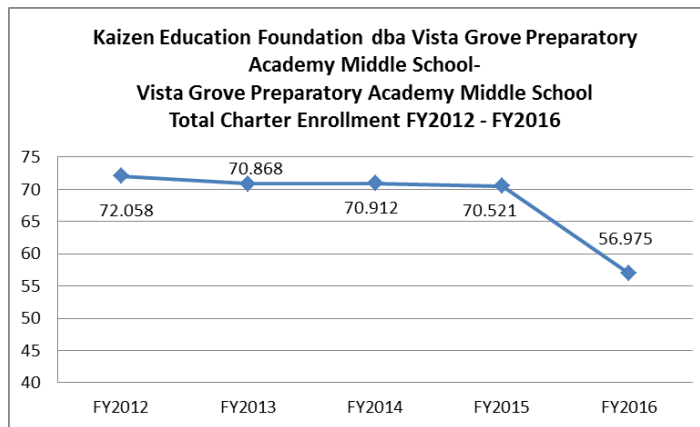
Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School met the Board’s Academic Performance Expectations as set forth in the Performance Framework adopted by the Board and was waived from submitting the Academic Performance Section of the renewal application.

The Charter Holder meets the Board’s Financial Performance Expectations.

For fiscal year 2015, the Charter Holder meets the Board’s Operational Performance Standard and, to date, has no measures rated as “Falls Far Below Standard” for the current fiscal year.

II. Profile

Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School operates 1 school serving grades 7-9. Vista Grove Preparatory Academy Middle School is designated as an alternative school. The graph below shows the Charter Holder’s actual 100th day average daily membership (ADM) for fiscal years 2012-2015 and 40th day ADM for 2016.

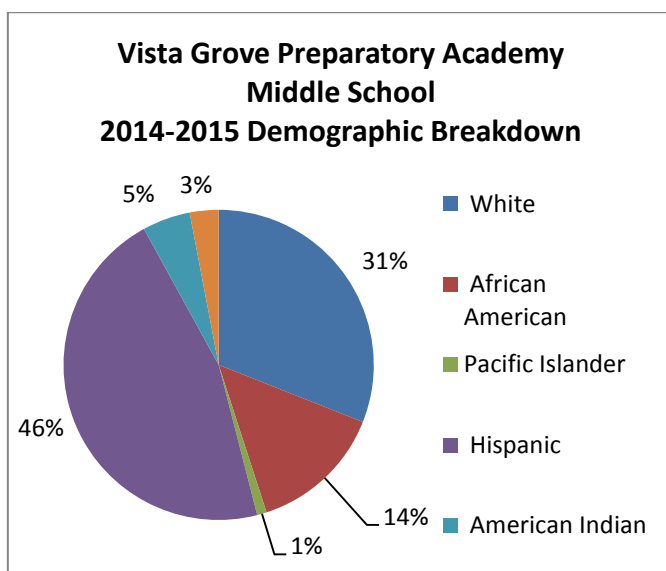


The academic performance of Vista Grove Preparatory Academy Middle School is represented in the table below. The Academic Dashboard for the school can be seen in appendix: B. Academic Dashboard.

School Name	Opened	Current Grades Served	2012 Overall Rating	2013 Overall Rating	2014 Overall Rating
Vista Grove Preparatory Academy Middle School	07/01/2002	7-9	35.63/ D	50.62/ C	65/ C-ALT



The demographic data for Vista Grove Preparatory Academy Middle School from the 2014-2015 school year is represented in the charts below.¹



The percentage of students who were eligible for Free and Reduced Lunch, classified as English Language Learners, and classified as students with disabilities in the 2014-2015 school year is represented in the table below.²

Category	Vista Grove Preparatory Academy Middle School
Free and Reduced Lunch (FRL)	93%
English Language Learners (ELLs)	7%
Special Education	22%

Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School has not been brought before the Board for any items or actions in the past 12 months.

III. Success of the Academic Program

The academic performance of the school operated by the Charter Holder meets the Board’s Academic Performance Expectations set forth in the Performance Framework adopted by the Board. Therefore, the Charter Holder was not required to submit a Demonstration of Sufficient Progress.

IV. Viability of the Organization

The Charter Holder meets the Board’s Financial Performance Expectations set forth in the Performance Framework adopted by the Board. Therefore, the Charter Holder was not required to submit a Financial Performance Response.

¹ Information provided by the Research and Evaluation Division of the ADE.

² Information provided by the Research and Evaluation Division of the ADE. If the percentage of students in a non-ethnicity-based demographic group is not reported or is 0% or 100%, the percentage for that demographic group was redacted.



V. Adherence to the Terms of the Charter

For fiscal year 2015, the Charter Holder meets the Board's Operational Performance Standard set forth in the Performance Framework adopted by the Board and, to date, has no measures rated as "Falls Far Below Standard" for the current fiscal year (appendix: A. Renewal Summary Review).

VI. Staff Recommendation

Based upon the Charter Holder meeting the Academic Performance Expectations set forth in the Board's Performance Framework, completing the obligations of the contract, complying with applicable statutory requirements, and the information in the renewal application package, I move to approve the request for charter renewal and grant a renewal contract to Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School.



APPENDIX A
RENEWAL SUMMARY REVIEW

Five-Year Interval Report

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ARIZONA STATE BOARD FOR CHARTER SCHOOLS

Renewal Summary Review

Interval Report Details

[Hide Section](#)

Report Date:	03/04/2016	Report Type:	Renewal
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Charter Contract Information

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Charter Corporate Name:	Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School		
Charter CTDS:	07-89-46-000	Charter Entity ID:	79871
Charter Status:	Open	Contract Effective Date:	04/10/2002
Number of Schools:	1	Contractual Days:	<ul style="list-style-type: none"> Vista Grove Preparatory Academy Middle School: 180
Charter Grade Configuration:	7-9	Contract Expiration Date:	04/09/2017
FY Charter Opened:	2003	Charter Signed:	04/10/2002
Charter Granted:	03/18/2002	Charter Enrollment Cap	99999
Corp. Type	Non Profit		

Charter Contact Information

[Hide Section](#)

Mailing Address:	7878 N. 16th St. Suite 150 Phoenix, AZ 85020	Website:	http://www.leonagroup.com
Phone:	602-953-2933	Fax:	602-277-4900
Mission Statement:	The mission of Vista Grove Preparatory Academy is to increase academic success for all children through the employment of best practices and quality alternative practices. We focus these practices to meet the needs of all children, including extreme academic challenges and/or socio-economic challenges. Our quality school program is a truly alternative commitment so that all students develop a love for learning in pursuit of their dreams.		
Charter Representatives:	Name:	Email:	FCC Expiration Date:
	1.) Mr. Theodore Frederick	ted.frederick@kaizenfoundation.org	—
	2.) Michele Kaye	michele.kaye@leonagroup.com	—

Academic Performance - Vista Grove Preparatory Academy Middle School

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School Name:	Vista Grove Preparatory Academy Middle School	School CTDS:	07-89-46-001
School Entity ID:	79177	Charter Entity ID:	79871
School Status:	Open	School Open Date:	07/01/2002
Physical Address:	2929 E. McKellips Rd. Mesa, AZ 85213	Website:	—
Phone:	602-953-2933	Fax:	602-953-0831
Grade Levels Served:	7-9	FY 2014 100th Day ADM:	70.912

Academic Performance Per Fiscal Year

[Hide Section](#)

Vista Grove Preparatory Academy Middle School

		2012 Traditional Elementary School (7 to 9)			2013 Traditional Elementary School (7 to 8)			2014 Alternative Elementary School (7 to 8)		
1. Growth		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
1a. SGP	Math	36	50	12.5	50.5	75	12.5	52	75	15
	Reading	23	25	12.5	40	50	12.5	35	50	15
1b. SGP Bottom 25%	Math	NR	0	0	42	50	12.5	36.5	50	10
	Reading	22	25	25	53	75	12.5	34.5	50	10
2. Proficiency		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
2a. Percent Passing	Math	24 / 41.9	50	7.5	39.6 / 60.9	25	7.5	39.3 / 27.5	75	7.5
	Reading	50 / 67.3	50	7.5	60.4 / 77.8	25	7.5	55.4 / 56.8	50	7.5
2b. Composite School Comparison	Math	-16.8	25	7.5	-13.4	50	7.5	N/A	N/A	N/A
	Reading	-16.8	25	7.5	-10.7	50	7.5	N/A	N/A	N/A
2c. Subgroup ELL	Math	NR	0	0	NR	0	0	NR	0	0
	Reading	NR	0	0	NR	0	0	NR	0	0
2c. Subgroup FRL	Math	26 / 35.6	50	7.5	44.1 / 49.6	50	7.5	37 / 28.8	75	2.5
	Reading	44 / 63.1	50	7.5	55.9 / 67.9	25	7.5	53.7 / 57.6	50	2.5
2c. Subgroup SPED	Math	NR	0	0	NR	0	0	28.6 / 10.3	75	2.5
	Reading	NR	0	0	NR	0	0	42.9 / 33.4	75	2.5
3. State Accountability		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
3a. State Accountability		D	25	5	C	50	5	C-ALT	50	10
4. Graduation		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
4b. Academic Persistence		N/A	N/A	N/A	N/A	N/A	N/A	90	100	15
Overall Rating		Overall Rating			Overall Rating			Overall Rating		
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		35.63			50.62			65		

Academic Performance - Liberty Arts Academy

[Hide Section](#)

School Name:	Liberty Arts Academy	School CTDS:	07-89-46-004
School Entity ID:	89868	Charter Entity ID:	79871
School Status:	Site Transferred to Separate Charter	School Open Date:	08/07/2008
Physical Address:	3015 S. Power Rd. Mesa, AZ 85212	Website:	http://www.leonagroup.com/artsliberty
Phone:	480-830-3444	Fax:	480-830-4335
Grade Levels Served:	K-6	FY ??? 100 th Day ADM:	—

Academic Performance Per Fiscal Year

[Hide Section](#)

Liberty Arts Academy

		2012 Traditional Elementary School (K-8)			2013 Traditional Elementary School (K to 8)			2014 Traditional Elementary School (K to 8)		
1. Growth		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
1a. SGP	Math	41	50	12.5	38	50	12.5	47	50	12.5
	Reading	54	75	12.5	55	75	12.5	48	50	12.5
1b. SGP Bottom 25%	Math	60	75	12.5	27	25	12.5	56	75	12.5
	Reading	57	75	12.5	64	75	12.5	48	50	12.5
2. Proficiency		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
2a. Percent Passing	Math	63 / 64.6	50	7.5	57.2 / 64.4	50	7.5	55 / 63.5	50	7.5
	Reading	85 / 77.2	75	7.5	83.4 / 78.7	75	7.5	82.4 / 78.7	75	7.5
2b. Composite School Comparison	Math	-1.6	50	7.5	-5	50	7.5	-7.3	50	7.5
	Reading	7.1	75	7.5	6.4	75	7.5	4.1	75	7.5
2c. Subgroup ELL	Math	NR	0	0	36.4 / 41.6	50	2.5	NR	0	0
	Reading	NR	0	0	63.6 / 51.8	75	2.5	NR	0	0
2c. Subgroup FRL	Math	65 / 54.4	75	3.75	51.9 / 55	50	2.5	50.6 / 53.3	50	3.75
	Reading	85 / 69.7	75	3.75	81.5 / 71.8	75	2.5	81.6 / 70.4	75	3.75
2c. Subgroup SPED	Math	7 / 26.7	50	3.75	34.6 / 26.9	75	2.5	26.3 / 23.4	75	3.75
	Reading	40 / 37.9	75	3.75	65.4 / 39.8	75	2.5	63.2 / 37.4	75	3.75
3. State Accountability		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
3a. State Accountability		B	75	5	B	75	5	B	75	5
Overall Rating		Overall Rating			Overall Rating			Overall Rating		
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		67.19			60.62			60.94		
		100			100			100		

Academic Performance - Gilbert Arts Academy

[Hide Section](#)

School Name:	Gilbert Arts Academy	School CTDS:	07-89-46-002
School Entity ID:	89866	Charter Entity ID:	79871
School Status:	Site Transferred to Separate Charter	School Open Date:	07/01/2008
Physical Address:	862 E. Elliot Rd. Gilbert, AZ 85234	Website:	http://www.leonagroup.com/artsgilbert
Phone:	480-325-6100	Fax:	480-632-2077
Grade Levels Served:	K-6	FY ??? 100 th Day ADM:	—

Academic Performance Per Fiscal Year

[Hide Section](#)

Gilbert Arts Academy

2012

2013

2014

		Traditional Elementary School (K-6)			Traditional Elementary School (K to 6)			Traditional Elementary School (K to 6)		
1. Growth		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
1a. SGP	Math	42	50	12.5	43	50	12.5	38	50	12.5
	Reading	58	75	12.5	58.5	75	12.5	44	50	12.5
1b. SGP Bottom 25%	Math	31	25	12.5	54	75	12.5	47	50	12.5
	Reading	48	50	12.5	44	50	12.5	46	50	12.5
2. Proficiency		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
2a. Percent Passing	Math	67 / 66.1	75	7.5	64.2 / 65.2	50	7.5	63.6 / 64.4	50	7.5
	Reading	84 / 76.8	75	7.5	80.6 / 77.6	75	7.5	85.5 / 78.2	75	7.5
2b. Composite School Comparison	Math	-1.2	50	7.5	-1.2	50	7.5	-3.6	50	7.5
	Reading	4.7	75	7.5	2.7	75	7.5	4.3	75	7.5
2c. Subgroup ELL	Math	NR	0	0	NR	0	0	NR	0	0
	Reading	NR	0	0	NR	0	0	NR	0	0
2c. Subgroup FRL	Math	63 / 56.6	75	7.5	56.7 / 56.5	75	3.75	50 / 54.2	50	7.5
	Reading	76 / 68.9	75	7.5	76.7 / 69.7	75	3.75	85.7 / 70.3	75	7.5
2c. Subgroup SPED	Math	NR	0	0	46.7 / 28	75	3.75	NR	0	0
	Reading	NR	0	0	46.7 / 37.9	75	3.75	NR	0	0
3. State Accountability		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
3a. State Accountability		B	75	5	B	75	5	B	75	5
Overall Rating		Overall Rating			Overall Rating			Overall Rating		
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		60.63			65			56.88		
		100			100			100		

Academic Performance - Arts Academy of Mesa

[Hide Section](#)

School Name:	Arts Academy of Mesa	School CTDS:	07-89-46-003
School Entity ID:	89867	Charter Entity ID:	79871
School Status:	Site Transferred to Separate Charter	School Open Date:	07/01/2008
Physical Address:	2929 E. McKellips Rd. Mesa, AZ 85213	Website:	http://www.leonagroup.com
Phone:	480-924-1500	Fax:	480-924-0552
Grade Levels Served:	K-8	FY ??? 100 th Day ADM:	—

Academic Performance Per Fiscal Year

[Hide Section](#)

Arts Academy of Mesa

		2012 Traditional Elementary School (K-6)			2013 Traditional Elementary School (K to 6)			2014 Alternative Elementary School (K to 6)		
1. Growth		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight

1a. SGP	Math	30.5	25	12.5	44.5	50	12.5	64	75	15
	Reading	43	50	12.5	53.5	75	12.5	48	75	15
1b. SGP Bottom 25%	Math	40	50	12.5	37	50	12.5	60	75	10
	Reading	60.5	75	12.5	56.5	75	12.5	52	75	10
2. Proficiency		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
2a. Percent Passing	Math	29 / 65.8	50	7.5	35.8 / 64.9	25	7.5	47 / 30	75	7.5
	Reading	56 / 76.9	50	7.5	59.4 / 77.8	25	7.5	61 / 52.8	75	7.5
2b. Composite School Comparison	Math	-31.7	25	7.5	-23	25	7.5	N/A	N/A	N/A
	Reading	-16.8	25	7.5	-12.8	50	7.5	N/A	N/A	N/A
2c. Subgroup ELL	Math	17 / 44.6	50	2.5	0 / 39.4	25	2.5	35.3 / 26.1	75	1.67
	Reading	28 / 50.6	50	2.5	20 / 49.8	25	2.5	50 / 41.6	75	1.67
2c. Subgroup FRL	Math	28 / 56.2	50	2.5	31.5 / 56.1	25	2.5	46.6 / 30.4	75	1.67
	Reading	55 / 69.1	50	2.5	54.8 / 70	25	2.5	60.2 / 52.4	75	1.67
2c. Subgroup SPED	Math	25 / 25.6	50	2.5	29.4 / 27.8	75	2.5	22.2 / 11.5	75	1.67
	Reading	63 / 38.3	75	2.5	52.9 / 38.1	75	2.5	40.7 / 22.1	75	1.67
3. State Accountability		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
3a. State Accountability		D	25	5	D	25	5	B-ALT	75	10
4. Graduation		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
4b. Academic Persistence		N/A	N/A	N/A	N/A	N/A	N/A	95	100	15
Overall Rating		Overall Rating			Overall Rating			Overall Rating		
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		45.63			48.12			78.75		
		100			100			100		

Financial Performance

[Hide Section](#)

Charter Corporate Name: Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School
Charter CTDS: 07-89-46-000 Charter Entity ID: 79871
Charter Status: Open Contract Effective Date: 04/10/2002

Financial Performance

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Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School

Near-Term Measures

Going Concern

Unrestricted Days Liquidity

Default

Fiscal Year 2014

No Meets

32.83 Meets

No Meets

Fiscal Year 2015

No Meets

52.01 Meets

No Meets

Sustainability Measures (Negative numbers indicated by

parentheses)

Net Income	\$1,869,154	Meets	\$1,255,996	Meets
Fixed Charge Coverage Ratio	1.86	Meets	1.62	Meets
Cash Flow (3-Year Cumulative)	\$1,664,619	Meets	\$4,011,547	Meets
Cash Flow Detail by Fiscal Year	FY 2014	FY 2013	FY 2012	FY 2015 FY 2014 FY 2013
	\$934,493	\$730,126	—	\$2,346,928 \$934,493 \$730,126

Meets Board's Financial Performance Expectations

Operational Performance

[Hide Section](#)

Charter Corporate Name: Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School
Charter CTDS: 07-89-46-000 **Charter Entity ID:** 79871
Charter Status: Open **Contract Effective Date:** 04/10/2002

Operational Performance

[Hide Section](#)

Click on any of the measures below to see more information.

Measure	2015	2016
1.a. Does the delivery of the education program and operation reflect the essential terms of the educational program as described in the charter contract?	Meets	--
1.b. Does the charter holder adhere with applicable education requirements defined in state and federal law?	Meets	--
2.a. Do the charter holder's annual audit reporting packages reflect sound operations?	Meets	--
2.b. Is the charter holder administering student admission and attendance appropriately?	Meets	--
2.c. Is the charter holder maintaining a safe environment consistent with state and local requirements?	Meets	--
2.d. Is the charter holder transparent in its operations?	Meets	--
2.e. Is the charter holder complying with its obligations to the Board?	Meets	--
2.f. Is the charter holder complying with reporting requirements of other entities to which the charter holder is accountable?	Meets	--
3. Is the charter holder complying with all other obligations?	Meets	--
OVERALL RATING	Meets Operational Standard	--

Last Updated: 2015-11-19 11:36:35

APPENDIX B
ACADEMIC DASHBOARD

Academic Performance

[Edit this section.](#)

Vista Grove Preparatory Academy Middle School

		2012 Traditional Elementary School (7 to 9)			2013 Traditional Elementary School (7 to 8)			2014 Alternative Elementary School (7 to 8)			
1. Growth		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
1a. SGP	Math	36	50	12.5	50.5	75	12.5	52	75	15	
	Reading	23	25	12.5	40	50	12.5	35	50	15	
1b. SGP Bottom 25%	Math	NR	0	0	42	50	12.5	36.5	50	10	
	Reading	22	25	25	53	75	12.5	34.5	50	10	
2. Proficiency		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
2a. Percent Passing	Math	24 / 41.9	50	7.5	39.6 / 60.9	25	7.5	39.3 / 27.5	75	7.5	
	Reading	50 / 67.3	50	7.5	60.4 / 77.8	25	7.5	55.4 / 56.8	50	7.5	
2b. Composite School Comparison	Math	-16.8	25	7.5	-13.4	50	7.5	N/A	N/A	N/A	
	Reading	-16.8	25	7.5	-10.7	50	7.5	N/A	N/A	N/A	
2c. Subgroup ELL	Math	NR	0	0	NR	0	0	NR	0	0	
	Reading	NR	0	0	NR	0	0	NR	0	0	
2c. Subgroup FRL	Math	26 / 35.6	50	7.5	44.1 / 49.6	50	7.5	37 / 28.8	75	2.5	
	Reading	44 / 63.1	50	7.5	55.9 / 67.9	25	7.5	53.7 / 57.6	50	2.5	
2c. Subgroup SPED	Math	NR	0	0	NR	0	0	28.6 / 10.3	75	2.5	
	Reading	NR	0	0	NR	0	0	42.9 / 33.4	75	2.5	
3. State Accountability		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
3a. State Accountability		D	25	5	C	50	5	C-ALT	50	10	
4. Graduation		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
4b. Academic Persistence		N/A	N/A	N/A	N/A	N/A	N/A	90	100	15	
Overall Rating		Overall Rating			Overall Rating			Overall Rating			
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		35.63			100	50.62			100	65	

APPENDIX C
RENEWAL SUBMISSION



Renewal Application

Downloads

 [Download all files](#)

Note: Please be patient. This may take up to a few minutes to complete depending on the number of files included with this application.

Academic Performance

Academic Performance

This section of the renewal application addresses the success of the academic program, including academic achievement. The charter holder is required to submit Required Information based upon a review of the academic achievement for students at the grades the charter's school(s) serve.

Required Information:

The school or schools operated by the Charter Holder meet the Board's academic expectations as set forth in the Academic Performance Framework. Therefore, the Charter Holder is waived from the requirements of the Academic Performance Section. Please proceed to the Detailed Business Plan Section

Detailed Business Plan

Charter Holder's Organizational Membership:

The Charter Holder is waived from the requirements of the Charter Holder's Organizational Membership requirement in the Detailed Business Plan Section.

Charter Holder's Financial Sustainability:

The Charter Holder is waived from the Charter Holder's Financial Sustainability requirement in the Detailed Business Plan Section.

Signature

Charter Representative Signature

Michele Kaye 12/28/2015