

## Renewal Executive Summary

### I. Performance Summary

Area	Acceptable	Not Acceptable
Academic Framework	☒	☐
Financial Framework	☒	☐
Operational Framework	☒	☐

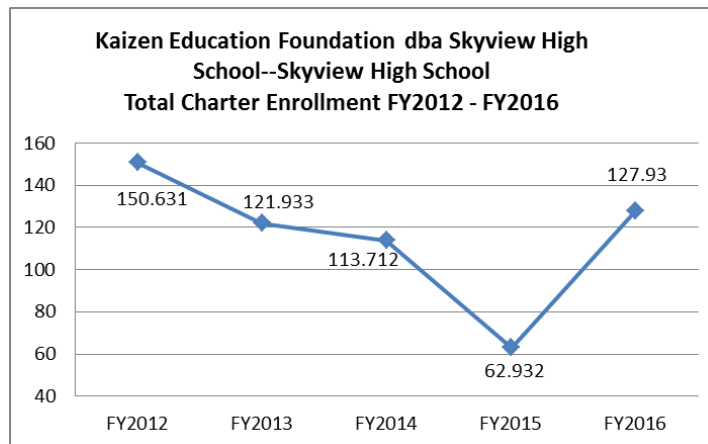
Kaizen Education Foundation dba Skyview High School met the Board’s Academic Performance Expectations as set forth in the Performance Framework adopted by the Board and was waived from submitting the Academic Performance Section of the renewal application.

The Charter Holder meets the Board’s Financial Performance Expectations.

For fiscal year 2015, the Charter Holder meets the Board’s Operational Performance Standard and, to date, has no measures rated as “Falls Far Below Standard” for the current fiscal year.

### II. Profile

Kaizen Education Foundation dba Skyview High School operates 1 school serving grades 9-12. Skyview High School is designated as an alternative school. The graph below shows the Charter Holder’s actual 100<sup>th</sup> day average daily membership (ADM) for fiscal years 2012-2015 and 40<sup>th</sup> day ADM for 2016.

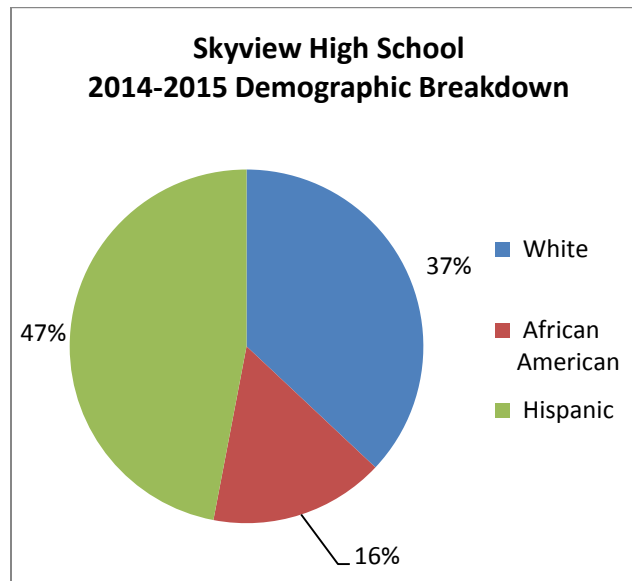


The academic performance of Skyview High School is represented in the table below. The Academic Dashboard for the school can be seen in appendix: B. Academic Dashboard.

School Name	Opened	Current Grades Served	2012 Overall Rating	2013 Overall Rating	2014 Overall Rating
Skyview High School	01/20/1997	9-12	85.63/ B-ALT	72.5/ B-ALT	80/ A-ALT



The demographic data for Skyview High School from the 2014-2015 school year is represented in the charts below.<sup>1</sup>



The percentage of students who were eligible for Free and Reduced Lunch, classified as English Language Learners, and classified as students with disabilities in the 2014-2015 school year is represented in the table below.<sup>2</sup>

Category	Skyview High School
Free and Reduced Lunch (FRL)	75%
English Language Learners (ELLs)	*
Special Education	16%

Kaizen Education Foundation dba Skyview High School has not been brought before the Board for any items or actions in the past 12 months.

**III. Success of the Academic Program**

The academic performance of the school operated by the Charter Holder meets the Board’s Academic Performance Expectations set forth in the Performance Framework adopted by the Board. Therefore, the Charter Holder was not required to submit a Demonstration of Sufficient Progress.

**IV. Viability of the Organization**

The Charter Holder meets the Board’s Financial Performance Expectations set forth in the Performance Framework adopted by the Board. Therefore, the Charter Holder was not required to submit a Financial Performance Response.

<sup>1</sup> Information provided by the Research and Evaluation Division of the ADE.

<sup>2</sup> Information provided by the Research and Evaluation Division of the ADE. If the percentage of students in a non-ethnicity-based demographic group is not reported or is 0% or 100%, the percentage for that demographic group was redacted.



## **V. Adherence to the Terms of the Charter**

For fiscal year 2015, the Charter Holder meets the Board's Operational Performance Standard set forth in the Performance Framework adopted by the Board and, to date, has no measures rated as "Falls Far Below Standard" for the current fiscal year (Appendix: A. Renewal Summary Review).

## **VI. Staff Recommendation**

Based upon the Charter Holder meeting the Academic Performance Expectations set forth in the Board's Performance Framework, completing the obligations of the contract, complying with applicable statutory requirements, and the information in the renewal application package, I move to approve the request for charter renewal and grant a renewal contract to Kaizen Education Foundation dba Skyview High School.



**APPENDIX A**  
**RENEWAL SUMMARY REVIEW**

## Five-Year Interval Report

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# ARIZONA STATE BOARD FOR CHARTER SCHOOLS

## *Renewal Summary Review*

## Interval Report Details

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<b>Report Date:</b>	03/04/2016	<b>Report Type:</b>	Renewal
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## Charter Contract Information

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<b>Charter Corporate Name:</b>	Kaizen Education Foundation dba Skyview High School		
<b>Charter CTDS:</b>	10-87-06-000	<b>Charter Entity ID:</b>	79880
<b>Charter Status:</b>	Open	<b>Contract Effective Date:</b>	04/10/2002
<b>Number of Schools:</b>	1	<b>Contractual Days:</b>	<ul style="list-style-type: none"> <li>Skyview High School: 144</li> </ul>
<b>Charter Grade Configuration:</b>	9-12	<b>Contract Expiration Date:</b>	04/09/2017
<b>FY Charter Opened:</b>	2003	<b>Charter Signed:</b>	04/10/2002
<b>Charter Granted:</b>	03/18/2002	<b>Charter Enrollment Cap</b>	700
<b>Corp. Type</b>	Non Profit		

## Charter Contact Information

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<b>Mailing Address:</b>	7878 N. 16th Street Suite 150 Phoenix, AZ 85020	<b>Website:</b>	—
<b>Phone:</b>	602-953-2933	<b>Fax:</b>	602-277-4900
<b>Mission Statement:</b>	The mission of Skyview High School is to help all students develop basic skills, understanding and attitudes necessary to become productive citizens. We accomplish this through an integrated approach using curriculum aligned to the Arizona State Standards and relevant instruction. The school serves young people for whom traditional schools have not been effective and predictably will not be in the future. As such, essentially all students meet one or more of Arizona's definitions for an alternative school. That is, they have behavioral issues, have dropped out or are likely to drop out, are pregnant or parenting, have a history of academic failure or have been adjudicated. It is the specific mission of the school to serve such students.		
<b>Charter Representatives:</b>	<b>Name:</b>	<b>Email:</b>	<b>FCC Expiration Date:</b>
	1.) Mr. Theodore Frederick	ted.frederick@kaizenfoundation.org	—
	2.) Michele Kaye	michele.kaye@leonagroup.com	—

## Academic Performance - Skyview High School

[Hide Section](#)

<b>School Name:</b>	Skyview High School	<b>School CTDS:</b>	10-87-06-001
<b>School Entity ID:</b>	6350	<b>Charter Entity ID:</b>	79880
<b>School Status:</b>	Open	<b>School Open Date:</b>	10/20/1997
<b>Physical Address:</b>	4290 North Miller Road Suite 104 Buckeye, AZ 85326	<b>Website:</b>	<a href="http://www.skyviewtucson.com/">http://www.skyviewtucson.com/</a>
<b>Phone:</b>	6233866799	<b>Fax:</b>	623-327-9636
<b>Grade Levels Served:</b>	9-12	<b>FY 2014 100<sup>th</sup> Day ADM:</b>	113.712

## Academic Performance Per Fiscal Year

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## Skyview High School

		2012 Alternative High School (9 to 12)			2013 Alternative High School (9 to 12)			2014 Alternative High School (9 to 12)		
		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight
<b>1. Growth</b>										
1a. SGP	Math	42	75	2.5	46	75	2.5	43	75	2.5
	Reading	38.5	50	2.5	68	100	2.5	67	100	2.5
1b. Improvement	Math	41.5	100	12.5	38.9	75	12.5	54.3	100	12.5
	Reading	67	100	12.5	32.2	50	12.5	50	75	12.5
<b>2. Proficiency</b>										
2a. Percent Passing	Math	30 / 19.8	75	10	27.4 / 19.8	75	10	47.2 / 20.8	75	10
	Reading	68 / 50.3	75	10	67.5 / 55.1	75	10	75 / 56.3	75	10
2b. Subgroup ELL	Math	NR	0	0	NR	0	0	NR	0	0
	Reading	NR	0	0	NR	0	0	NR	0	0
2b. Subgroup FRL	Math	28 / 18.7	75	5	21.2 / 18.6	75	2.5	44.8 / 20.5	75	5
	Reading	64 / 48.8	75	5	60 / 53	75	2.5	68.2 / 53.2	75	5
2b. Subgroup SPED	Math	NR	0	0	7.7 / 5.8	75	5	NR	0	0
	Reading	NR	0	0	NR	0	0	NR	0	0
<b>3. State Accountability</b>										
3a. State Accountability		B-ALT	75	5	B-ALT	75	5	A-ALT	100	5
<b>4. Graduation</b>										
4a. Graduation		Met	75	15	Met	75	15	Met	75	15
4b. Academic Persistence		97	100	20	89	75	20	89	75	20
<b>Overall Rating</b>		Overall Rating			Overall Rating			Overall Rating		
Scoring for Overall Rating 89 or higher: Exceeds Standard <89, but > or = to 63: Meets Standard <63, but > or = to 39: Does Not Meet Standard Less than 39: Falls Far Below Standard		85.63			72.5			80		
		100			100			100		

## Financial Performance

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Charter Corporate Name:	Kaizen Education Foundation dba Skyview High School		
Charter CTDS:	10-87-06-000	Charter Entity ID:	79880
Charter Status:	Open	Contract Effective Date:	04/10/2002

## Financial Performance

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## Kaizen Education Foundation dba Skyview High School

Near-Term Measures  
Going Concern

Fiscal Year 2014

Fiscal Year 2015

No

Meets

No

Meets

Unrestricted Days Liquidity	32.83	Meets	52.01	Meets
Default	No	Meets	No	Meets

Sustainability Measures (Negative numbers indicated by parentheses)

Net Income	\$1,869,154	Meets	\$1,255,996	Meets
Fixed Charge Coverage Ratio	1.86	Meets	1.62	Meets
Cash Flow (3-Year Cumulative)	\$1,664,619	Meets	\$4,011,547	Meets

Cash Flow Detail by Fiscal Year	FY 2014	FY 2013	FY 2012	FY 2015	FY 2014	FY 2013
	\$934,493	\$730,126	—	\$2,346,928	\$934,493	\$730,126

Meets Board's Financial Performance Expectations

## Operational Performance

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## Operational Performance

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Click on any of the measures below to see more information.

Measure	2015	2016
1.a. Does the delivery of the education program and operation reflect the essential terms of the educational program as described in the charter contract?	Meets	--
1.b. Does the charter holder adhere with applicable education requirements defined in state and federal law?	Meets	--
2.a. Do the charter holder's annual audit reporting packages reflect sound operations?	Meets	--
2.b. Is the charter holder administering student admission and attendance appropriately?	Meets	--
2.c. Is the charter holder maintaining a safe environment consistent with state and local requirements?	Meets	--
2.d. Is the charter holder transparent in its operations?	Meets	--
2.e. Is the charter holder complying with its obligations to the Board?	Meets	--
2.f. Is the charter holder complying with reporting requirements of other entities to which the charter holder is accountable?	Meets	--
3. Is the charter holder complying with all other obligations?	Meets	--
<b>OVERALL RATING</b>	<b>Meets Operational Standard</b>	--

Last Updated: 2015-11-19 11:23:17

**APPENDIX B**  
**ACADEMIC DASHBOARD**



## Academic Performance

[Edit this section.](#)

## Skyview High School

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	Reading	NR	0	0	NR	0	0	NR	0	0	
<b>3. State Accountability</b>		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
3a. State Accountability		B-ALT	75	5	B-ALT	75	5	A-ALT	100	5	
<b>4. Graduation</b>		Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	Measure	Points Assigned	Weight	
4a. Graduation		Met	75	15	Met	75	15	Met	75	15	
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<b>Overall Rating</b>		Overall Rating			Overall Rating			Overall Rating			
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**APPENDIX C**  
**RENEWAL SUBMISSION**



Arizona State  
Board for  
Charter Schools



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## Renewal Application

### Downloads

[Download all files](#)

**Note:** Please be patient. This may take up to a few minutes to complete depending on the number of files included with this application.

### Academic Performance

#### Academic Performance

This section of the renewal application addresses the success of the academic program, including academic achievement. The charter holder is required to submit Required Information based upon a review of the academic achievement for students at the grades the charter's school(s) serve.

#### Required Information:

The school or schools operated by the Charter Holder meet the Board's academic expectations as set forth in the Academic Performance Framework. Therefore, the Charter Holder is waived from the requirements of the Academic Performance Section. Please proceed to the Detailed Business Plan Section

### Detailed Business Plan

#### Charter Holder's Organizational Membership

[Download File](#) — KAIZEN EDUCATION FOUNDATION dba SKYVIEW HIGH SCHOOL\_Renewal\_Organizational Membership Response

#### Charter Holder's Financial Sustainability:

The Charter Holder is waived from the Charter Holder's Financial Sustainability requirement in the Detailed Business Plan Section.

### Signature

#### Charter Representative Signature

Michele Kaye 12/28/2015